PRODUCTION RISK MANAGEMENT IN THE FOUNDRY

Purpose. Improving the efficiency of production risk management of a machine-building enterprise unit by: 1) improving the methodology of analysis of existing risks; 2) developing a cost-optimization program for risk management.

Methodology. The study used general scientific and specific research methods: analysis, generalization of scientific experience; risk and hazard assessment was carried out using the method of structured assessment; in solving the problem of cost optimization, the model of “knapsack problem” was used.

Findings. Since production risk management is related to the material costs of the enterprise for occupational safety measures, improving the effectiveness of risk management involves consistently using qualitative and quantitative assessments. The methodology was improved, the dangerous factors were identified and analyzed; the task of optimizing costs in risk management was set and solved.

Originality. The risk management approach is to use an advanced approach to evaluate and use the optimization model. Methodological approaches to risk assessment have been further developed which include the calculation of not only the probability of occurrence. For the first time, to optimize the costs for occupational safety measures in the machine-building enterprise unit, the “knapsack problem” was used, which allows reducing the amount of risk to an acceptable level.

Practical value. The results of the study are embodied in a specific methodology, the use of which allows the optimal way to manage risks in the enterprise unit.

Keywords: risk management, production risk, “knapsack problem” model, machine-building

Introduction. Increasing the level of workers protection against occupational hazards in the course of their employment is one of the main activities of all occupational health professionals, and reducing occupational injuries and occupational diseases remains the most important task of all levels of occupational safety management from all points of view – humanitarian, social and economic, personal, corporate and public ones.

Market economy growth in our country requires a certain change in the organizational mechanisms and methods for occupational risk prevention, prevention of occupational injuries and occupational disease.

At a machine-building factory, departments and workshops engaged in hot metal processing are among the leading ones. Economic state of the enterprise mostly depends on them, because they usually use harvested material, and details go from them to further processing and assembly of the nodes. The work safety level is influenced by technology, location of equipment in the area and its condition, as well as the age and condition of employees, their qualifications, and labour intensity.

At such manufacturing sites, highly toxic chemicals, automatic equipment, flow-mechanized lines, robots and manipulators are widely used; most operations are performed in conditions of high visual tension, dustiness and gassiness.

That is why potential danger of traumatic situations, risk of occupational diseases, and the number of industrial hazards for the health and life of people increase.

Risk is a natural component of life and accompanies people in all spheres of their activity. In some cases, risk can be high and may cause a or industrial accidents, as well as occupational diseases. In other cases, there is less risk and its consequences are not as dangerous, such as minor trauma or minor material damage.

Among the risk factors experienced by the modern human, the risk of losing one’s health and working capacity as a result of professional activity holds an important place.

In order to prevent injuries and improve the level of occupational safety, a safety management system is introduced at enterprises, which is enshrined in Article 13 of the Ukrainian Law “On Occupational Safety”. This requires an employer to create working conditions in each workplace in accordance with the requirements of regulations and to ensure compliance with the requirements of the legislation on a worker’s rights in the field of labour protection. The employer is directly responsible for violation of the requirements specified in the Law. However, the implementation of requirements of the Law in practice of management is slow or not professional enough, which hinders effective results. Therefore, there is a need to develop new and improve already existing instruments for implementing the provisions of legislative and regulatory acts on labour protection, and above all it concerns assessment of risks of hazards at an enterprise.

Literature review. Risk management has been considered by many well-known scientists. In [1], regulatory documents on assessment and management of occupational hazards are analysed. The analysis identified problems with objectives, terminology and methodology of the risk assessment procedure. The main stages of overall risk assessment have been analysed and systemic issues have been identified that have a significant impact on quality and objectivity of their implementation, as well as calling into question the practical feasibility of the assessment procedure within the existing standards. Urgency of creating scientific bases for risk assessment of occupational hazards is substantiated, which will greatly simplify the assessment procedure and increase quality and objectivity of its conduct.

The author [2] presented a conceptual model of decision-making on management of occupational injury risks by a person responsible for quantifying equivalence of financial relations between an administration of industrial enterprise as a party to an employment contract and an employee in terms of minimizing consequences of occupational injury. In addition,
it is noted that at this time there are a significant number of models and methods of analysis of occupational injuries [3]. The most common of these include probabilistic-statistical and deterministic groups of methods. The scientific and theoretical base of the research consists of the works of domestic and foreign scientists, namely: Kropvyntskyi V.S., Ruban O.O., Berezutsky V.V., Kostenko O.M., Venediktova V.S., Gogitashvili G.G., Lylyk M.O., Miroslav Kelenen, Devysilova V.A. and others. Most authors point to the need to model the problems of occupational injuries and their impact on the nature of the relationship between the employee and employer. In [4], methodological developments based on impact of risk factors on the basis of proposed approach to its quantitative evaluation will help to increase the level of reliability of organizational and managerial decisions made in substantiating cost and time indicators of projects in a changing external environment. The work [5] emphasized the need to develop a risk management culture at enterprises as a necessary condition for early identification, assessment and reduction of risks, as well as open communication about risks.

In assessing occupational risks in [6], it was found that a safe area of using filter half-masks in coal mines should be limited to 5 MPC. Calculation of the risk level when using “Risk score” method, showed that at a concentration of coal dust above 20 mg/m³, the presence of dust respirators allows providing only a moderate degree of risk of occupational diseases. In this case, excess of submask dust concentration in the respirator up to 18 % at MPC 2 mg/m³ is recorded. It is noted that the non-use of respirators or their removal for more than five minutes per shift in a constant dusty environment results in an almost threefold increase in dust concentration under the mask.

The theoretical risk is expressed in the form of a statistic, which is often reduced to the probability of some undesirable event. Typically, the probability of such an event and some estimate of expected harm are combined into a single statistic, which is often reduced to the probability of some undesirable event. Thus, in the statistical decision-making theory, the risk function δ(θ) for the parameter θ, calculated for some observed parameters x, is defined as the mathematical expectation of the loss function L(θ, δ(x)) [14]

\[ R(θ) = \int L(θ, δ(x)) \cdot f(x | θ) dx, \]  

(1)

where L(θ, δ(x)) is the loss function of the estimation parameter θ and the estimation value δ(x); f(x | θ) is the probability of an unwanted event.

In practice, as a rule, partial forms of expression (1) are used, which depend on the fact that the dependency is significantly simplified, taking into account the specific conditions of the risk assessment. The probability of an adverse event is determined by the frequency of implementation of the hazards

\[ P = f(x | θ) = \frac{N(t)}{Q(x)}, \]  

(2)

where N(t) is the number of adverse events in time t; Q(x) is the total number of events in the system.

As can be seen from the analysis of available sources, the issue of risk identification and assessment has received considerable attention, but, as noted in a study [15], there are still no simple and reliable assessment methods that would allow managing it effectively.

Unsolved aspects of the problem. Mechanical Engineering Enterprises make one of the industries with a high level of occupational injuries and occupational diseases, the risk of man-made accidents and catastrophes. In this connection, a question arises of the development of effective risk management techniques taking into account the whole set of socio-economic factors, including those through modelling [14, 16].

Purpose. The purpose of the work is to increase the efficiency of production risk management of the machine-building enterprise unit.

To achieve this goal, it is necessary to solve the following problems:

1) to improve the methods for analysing existing risks, to identify them in the foundry shop of “Elektrovazhmash” plant and to classify them;

2) to develop a cost optimization program for risk management based on a convolution tree.

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where N(t) is the number of adverse events in time t; Q(x) is the total number of events in the system.
After completion of the process of hazard identification and risk assessment, the structural units of the enterprise were fully aware of all the existing and managed occupational hazards.

For hazard identification, a list of jobs was defined in such a way as to get the most accurate idea of the dangers that exist in this structural unit. One or two jobs are selected from jobs with the same nature of work performed and similar working conditions.

Selected jobs of the structural unit represented all types of work performed in the works unit, all professions (especially those related to high risk).

It is mandatory to identify the hazards of those workers who have non-permanent jobs (an electric truck driver, a forklift truck driver, a welder, a loader, a slinger, and others), as well as employees who most often appear in the health and safety log books as “violators” of industrial discipline.

During observation and interviews with employees, the most important factors affecting workplace safety were identified: the manufacturing process; the content of the workplace; safety at work on production equipment; environmental factors in the workplace; ergonomic factors; passageways and passageways; opportunities for rescue and first aid.

**Methodology for structured risk assessment.** The initial risk and hazard assessment is performed using the structured assessment method, which is based on the recommendations [18, 19], meets the requirements [17], is adapted to the conditions of the enterprise and is as follows.

The risk assessment formula (1), can be written in a simplified form

\[ R = L \cdot P, \]

where \( R \) is risk; \( P \) is the indicator characterizing a probability of occurrence of an undesirable event that threatens life, human health, equipment of the enterprise, which is determined by Table 1. In assessing the risks associated with the impact of harmful factors, the probability index is determined by Table 2; \( L = k_1 \cdot k_2 \), where \( k_1 \) is an indicator characterizing frequency with which workers are exposed to hazard, exposure to harmful and dangerous factors, which is determined by Table 3; \( k_2 \) is an indicator characterizing the consequences, which is estimated by Table 4.

Based on the value obtained in accordance with Table 5, a risk analysis is conducted and the need for corrective action is determined.

Risks with a score of 100 or higher require development of additional preventive measures. Preventive measures required by law or other mandatory documents are taken regardless of the risk assessment results.

**“Knapsack problem” model.** There are three risk strategies: risk acceptance, risk avoidance, risk management. It is necessary not to avoid the inevitable risk, but to be able to feel it, to estimate its magnitude and not to go beyond acceptable limits.

**Table 1**

<table>
<thead>
<tr>
<th>Value</th>
<th>Probability</th>
<th>The frequency of occurrence of an undesirable event</th>
</tr>
</thead>
<tbody>
<tr>
<td>10</td>
<td>Very high</td>
<td>Monthly</td>
</tr>
<tr>
<td>6</td>
<td>High</td>
<td>Probable within a week</td>
</tr>
<tr>
<td>3</td>
<td>Average</td>
<td>Probable within a month</td>
</tr>
<tr>
<td>1</td>
<td>Little</td>
<td>Probable within a year</td>
</tr>
<tr>
<td>0.5</td>
<td>Very small</td>
<td>During service life</td>
</tr>
<tr>
<td>0.1</td>
<td>Almost impossible</td>
<td>It is theoretically possible, yet practically impossible</td>
</tr>
</tbody>
</table>

The value \( R \) is the indicator characterizing the probability of an adverse event \((P)\), estimated when employees are exposed to harmful industrial factors 

\[ R = L \cdot P, \]

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**Table 2**

<table>
<thead>
<tr>
<th>Value</th>
<th>Probability</th>
<th>Exceedance of hygiene standards, (times)</th>
</tr>
</thead>
<tbody>
<tr>
<td>10</td>
<td>Very high</td>
<td>&gt; 20</td>
</tr>
<tr>
<td>6</td>
<td>High</td>
<td>10.1–20</td>
</tr>
<tr>
<td>3</td>
<td>Average</td>
<td>6.1–10</td>
</tr>
<tr>
<td>1</td>
<td>Little</td>
<td>3.1–6</td>
</tr>
<tr>
<td>0.5</td>
<td>Very small</td>
<td>1.1–3</td>
</tr>
<tr>
<td>0.1</td>
<td>Almost impossible</td>
<td>≤ 1</td>
</tr>
</tbody>
</table>

The indicator characterizing the frequency of impact \((k_1)\)

**Table 3**

<table>
<thead>
<tr>
<th>Value</th>
<th>Characteristic</th>
<th>Frequency of work in the danger zone</th>
</tr>
</thead>
<tbody>
<tr>
<td>10</td>
<td>Constantly</td>
<td>During the shift constantly</td>
</tr>
<tr>
<td>6</td>
<td>Regularly</td>
<td>During the shift periodically</td>
</tr>
<tr>
<td>3</td>
<td>Periodically</td>
<td>Several times a week</td>
</tr>
<tr>
<td>2</td>
<td>Sometimes</td>
<td>Several times a month</td>
</tr>
<tr>
<td>1</td>
<td>Rarely</td>
<td>Several times a year</td>
</tr>
<tr>
<td>0.5</td>
<td>Very rarely</td>
<td>At least once a year</td>
</tr>
</tbody>
</table>

The indicator characterizing the severity of consequences \((k_2)\)

**Table 4**

<table>
<thead>
<tr>
<th>Value</th>
<th>Consequence category</th>
<th>Characteristic of severity of consequences</th>
</tr>
</thead>
<tbody>
<tr>
<td>40</td>
<td>A major accident</td>
<td>Group Accident (two or more deaths)</td>
</tr>
<tr>
<td>15</td>
<td>Very significant</td>
<td>One fatal case</td>
</tr>
<tr>
<td>7</td>
<td>Significant</td>
<td>Disability, persistent disability</td>
</tr>
<tr>
<td>3</td>
<td>Serious</td>
<td>Temporary or partial disability</td>
</tr>
<tr>
<td>1</td>
<td>Minor</td>
<td>Minor injuries, with providing first aid without any disability</td>
</tr>
</tbody>
</table>

**Table 5**

<table>
<thead>
<tr>
<th>The value of ( R )</th>
<th>Risk characteristics</th>
<th>Corrective actions</th>
</tr>
</thead>
<tbody>
<tr>
<td>More than 400</td>
<td>Very High (unacceptable)</td>
<td>Work should be stopped or not started until the risk is reduced</td>
</tr>
<tr>
<td>300–400</td>
<td>High</td>
<td>An order of organization of work should be developed, measures to reduce risk within a period not exceeding three months are to be taken</td>
</tr>
<tr>
<td>100–300</td>
<td>Considerable</td>
<td>Risk mitigation measures are to be implemented within the timeframe specified</td>
</tr>
<tr>
<td>Up to 100</td>
<td>Allowable</td>
<td>General rules on labour protection are to be adhered to</td>
</tr>
</tbody>
</table>

To determine the risk, we define a matrix whose terms correspond to different levels of probability, and columns to different levels of loss. Cells in the matrix contain risk values. In the future, to simplify calculations, we will consider only three levels of probability and loss – minimum (1), medium (2) and high (3).
We will set a risk management task — to reduce risk with minimal cost. Risk reduction is achieved through measures of two types. The first type of action reduces the probability of an unwanted event, and the second type reduces losses when an unwanted event occurs. We assume, first, that measures of the first and second types do not overlap. Let there be \( n \) measures of the unwanted event, and the second type reduces losses when an unwanted event, two types. The first type of action reduces the probability of an action.

High level of risk (to prevent catastrophe).

There is a matrix convolution of the corresponding lower-level indicators at vertices of the matrix. By setting these values, we find them in the lower-level vertices method. To do this, sequentially, from top to bottom, we determine which outputs match the selected cell of the matrix. This is the knapsack problem \([20]\), which is effectively solved by dichotomous programming method at integer parameter values. Fig. 1 shows the structure of the dichotomous representation of the problem. The vertices \( x_1 \)–\( x_6 \) match the set of measures. There is a matrix convolution of the corresponding lower-level indicators at vertices \( y_1 \)–\( y_3 \).

Solving this type of problem for each factor yields the cost \( c_{ij} \), required to reduce probability from high level to \( j = 1, 2, 3 \). In this case, value of \( c_{ij} \) matches the cost of maintaining a high level of risk (to prevent catastrophe).

Similar tasks are solved to determine the minimum cost of \( c_{ij} \), required to reduce the amount of damage to the minimum or medium level.

Risk mitigation algorithm:

1. We determine the minimum cost of achieving each of the estimates using a matrix convolution. The first number in the matrix is value of the estimate, the second is the cost to achieve (or save) this estimate. Moving from the bottom up, we get minimal costs for each assessment (reducing the risk from high to medium and low). To do this, from the cells of the matrix with the same estimates (the first number), we select the cell with the lowest cost (the second cell).

2. The program variant formation, that is combination of factor assessments which provide the necessary value of integral estimate with the minimum costs, is carried out by reverse method. To do this, sequentially, from top to bottom, we determine which outputs match the selected cell of the matrix. By setting these values, we find them in the lower-level matrices.

We repeat this until we reach the lower level of dichotomous representation structure, that is specific estimates of risk factors. The set of these estimates is the result of the algorithm.

**Results.** The research on hazard identification and risk assessment was conducted at the foundry shop of “Elektrovazh-mash” plant with the assistance of responsible occupational health professionals. The results of the analysis of hazard identification, risk assessment and management are formalized in the form of the “Register of Hazards and Risk Assessment” \([19]\), a fragment of which is given in Table 6.

Based on the analysis of register, the classification of risks according to their sources of origin was made. A few hazards have been identified as having the highest risk values and being most common (Fig. 2), and classification results are summarized in Table 7.

Thus, the most common risks are injuries from falling from a height (35 %), injuries from moving equipment (32 %), and injuries from electric shock (14 %). But the most serious are dangers of poisoning.

There are 6 measures to reduce the risk of the above hazards and corresponding costs, data on which are given in Table 8.

Let \( A_1 = 0.7 \) and \( A_2 = 0.4 \). The task is to minimize

\[
B(x) = 25x_1 + 23x_2 + 10x_3 + 22x_4 + 14x_5 + 16x_6.
\]

With restrictions

\[
3x_1 + 2x_2 + x_3 + 2x_4 + x_5 + 1x_6 \geq 7.
\]

Let us consider the dichotomous representation structure of the problem shown in Fig. 1.

**Step 1.** We solve the problem for steps 1 and 2. The solutions are given in Table 9. The first number in the cell equals the decrease in probability (effect), and the second – the cost.

The results are summarized in Table 10.

**Step 2.** We solve the problem for measures 3 and 4. The solution is given in Table 11. The results are summarized in Table 12.

**Step 3.** We solve the problem for measures 5 and 6. The solution is given in Table 13. The results are summarized in Table 14.

**Step 4.** We solve the problem for combined measures (1, 2) and (3, 4). The solution is given in Table 15. The results are summarized in Table 16.

**Step 5.** We solve the problem for combined measures (1–4) and (5, 6). The solution is given in Table 17.

The optimal solution is the cell (7; 75). To determine the solution, we use the reverse method. Cell (7; 75) corresponds to option 4 of Table 16 and variant 3 of Table 14.

Variant 3 in Table 14 corresponds to cell (2; 28) in Table 13, which defines the values of variables \( x_1 = 1, x_4 = 1 \).

Variant 4 in Table 16 corresponds to cell (5; 47) in Table 15. Cell (5; 47) of Table 15 corresponds to variant 2 of Table 12 and variant 1 of Table 10. Variant 2 of Table 12 corresponds to cell (2; 22) of Table 11, which determines values of the variables \( x_1 = 0, x_4 = 1 \).

Variant 1 of Table 10 corresponds to cell (3; 25) of Table 9, which determines values of variables \( x_1 = 1, x_2 = 0 \).

We finally get the solution

\[
x_1 = 1; \quad x_2 = 0; \quad x_3 = 0; \quad x_4 = 1; \quad x_5 = 1; \quad x_6 = 1,
\]

which reduces probability by 0.7 with a minimum cost of 75.

We will note that at the same time we have solved the problem of probability reduction, enough to transfer corresponding criterion with medium risk. Indeed, the optimal solution in this case corresponds to cell (4; 35) of Table 17. This cell corresponds to variant 2 of Table 16 and variant 0 of Table 14. Variant 0 of Table 14 corresponds to cell (0; 0) of Table 13, that is \( x_1 = 0 \) and \( x_5 = 0 \). Variant 2 of Table 16 corresponds to cell (4; 35) of Table 15. Tis cell correspond to variant 1 of Table 12 and variant 1 of Table 10, that is, \( x_1 = 1, x_2 = 0, x_3 = 1, x_5 = 0 \).

Finally, we get the solution

\[
x_1 = 1; \quad x_2 = 0; \quad x_3 = 1; \quad x_4 = 0; \quad x_5 = 0; \quad x_6 = 0,
\]

which gives a probability reduction of 0.4 with a minimum cost of 35.

We construct a convolution tree of risk indicators, Fig. 3. To begin with, we combine fall-related injuries and injuries from moving equipment (I) and injuries from noise, vibration and injury from electric shock (II), which unite into the risks of mechanical impact (III). Then we combine poisoning and thermal burns (IV). Finally, we combine mechanical and ther-
Table 6
Fragment of the risk register form and risk assessment

<table>
<thead>
<tr>
<th>Type of work</th>
<th>Operations, materials, equipment, and others</th>
<th>Dangers</th>
<th>Conditions of occurrence</th>
<th>Risk</th>
<th>Risk assessment</th>
<th>Measures/ preventive actions</th>
<th>Risk assessment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Work at height</td>
<td>Foundry equipment</td>
<td>Location of work-place at height</td>
<td>Accident</td>
<td>Injury</td>
<td>10 3 6 180</td>
<td>Equipment with safety fence</td>
<td>6 3 3 54</td>
</tr>
<tr>
<td>Loading and unloading works</td>
<td>Cranes and mechanisms, electric bridge cranes</td>
<td>Electric current that can pass through the body</td>
<td>Accident</td>
<td>Electric shock</td>
<td>3 7 6 126</td>
<td>Safety signs, neutral wire earthing, double cable isolation</td>
<td>1 7 6 42</td>
</tr>
</tbody>
</table>

Table 7
Classification of production risks of the foundry

<table>
<thead>
<tr>
<th>Kind of risk</th>
<th>Injury from falling from height</th>
<th>Injury from moving equipment</th>
<th>Noise and vibration</th>
<th>Injury from electric shock</th>
<th>Poisoning, occupational diseases</th>
<th>Thermal burns</th>
</tr>
</thead>
<tbody>
<tr>
<td>Causes of danger</td>
<td>location of the workplace at a considerable height relative to the ground (floor)</td>
<td>moving parts of production equipment, moving materials</td>
<td>noise and vibration</td>
<td>increasing voltage in the electrical network; current that can pass through the human body</td>
<td>increased air pollution and dustiness of the work area</td>
<td>the influence of heated metal surfaces</td>
</tr>
</tbody>
</table>

| Type of works and equipment | unloading and loading works on cranes | loading and unloading works | blasting production equipment | work on existing electrical installations; lifting machines; assembly and maintenance work | working with equipment for thermal work | works on maintenance and repair of technological equipment |

| Protection measures | arrangement of the workplace with a protective fence; safety signs; work on a ladder with a safety belt | protective fence; safety signs | safety signs | check of resistance of an electric network, resistance of isolation, grounding; neutral wire earthing, use of double insulated cable; safety signs; work in PPE | arrangement of exhaust ventilation; PPE | use of ventilation; safety signs; PPE |

Table 8
Measures to mitigate the risk of hazards and their associated costs

<table>
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<tr>
<th>i</th>
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<th>3</th>
<th>4</th>
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<th>6</th>
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</thead>
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<td>a_i</td>
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<td>3</td>
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<td>1</td>
<td>2</td>
<td>1</td>
</tr>
<tr>
<td>b_i</td>
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<td>23</td>
<td>10</td>
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Table 9
Problem solving for measures 1 and 2

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<th>3</th>
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</tr>
</thead>
<tbody>
<tr>
<td>effect</td>
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<td>3</td>
<td>2</td>
<td>5</td>
<td></td>
<td></td>
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<td>23</td>
<td>23</td>
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<td></td>
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</tbody>
</table>

Table 10
Computational results

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<th>2</th>
<th>3</th>
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</thead>
<tbody>
<tr>
<td>effect</td>
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<td>2</td>
<td>3</td>
</tr>
<tr>
<td>costs</td>
<td>0</td>
<td>10</td>
<td>22</td>
<td>32</td>
</tr>
</tbody>
</table>
mochemical risks (V) and obtain an integrated hazard reduction assessment.

Conclusions. Industrial risk management is associated with material costs of the enterprise for occupational safety measures. The approach proposed does not require the use of large amounts of statistics and complies with current international standards for health management and occupational safety. Thus, in the work:

1) methodology has been improved, risks of the “Elektrovazhash” foundry have been identified and analysed;

2) for the first time, to optimize the costs of occupational safety measures in the machine-building enterprise unit, the “knapsack problem” was used, which allows reducing the amount of risk to the acceptable level.

References.
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Управління виробничим ризиком у ливарному цеху

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Мета. Підвищення ефективності управління виробничими ризиками підрозділу машинобудівного підприємства шляхом: 1) удосконалення методики аналізу існуючих ризиків; 2) розробки програми оптимізації витрат при управлінні ризиками.

Методика. У дослідженні були використані загальнонаукові та спеціальні методи досліжень: аналіз, узагальнення наукового досвіду; оцінка ризиків і небезпек проводилася з використанням методу структурованої оцінки; при вирішенні задачі оптимізації витрат використовувалась модель “пакування рюкзака”.

Результати. Оскільки управління виробничими ризиками пов’язано з матеріальними витратами підприємства на заходи з охорони праці, підвищення ефективності управління ризиками полягає у послідовному використанні якісних та кількісних оцінок. Удосконалені методика, ідентифіковані та проаналізовані наявні небезпечні чинники, поставлені та вирішені задачі щодо оптимізації витрат при управлінні ризиками.

Наукова новизна. Полегшує у використанні при управлінні ризиками відповідно до їх оцінки та використання оптимізаційної моделі. Дістали подальше розвитку методичні методи до оцінки ризику, що полягають у включення до розрахунку небезпечних чинників, поставлених та вирішених задачі щодо оптимізації витрат при управлінні ризиками.

Технічна значимість. Результати дослідження вітле- ні в конкретну методику, використання якої дозволяє оптимальним чином здійснювати управління ризиками в підрозділі підприємства.